

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS**

	<u>ACTUAL</u> <u>FY 2023-24</u>	<u>BUDGET</u> <u>FY 2024-25</u>	<u>ESTIMATE</u> <u>FY 2024-25</u>	<u>BUDGET</u> <u>FY 2025-26</u>	<u>% CHNG</u> <u>BUD/BUD</u>	<u>FORECAST</u> <u>FY 2026-27</u>	<u>FORECAST</u> <u>FY 2027-28</u>
Beginning Fund Balance							
<u>Operating Funds</u>							
General Fund	\$ 53,699,990	\$ 40,777,273	\$ 47,020,969	\$ 35,848,149	(12.09%)	\$ 23,832,674	\$ 24,284,052
Hotel/Motel Tax Fund	338,656	218,850	418,322	326,557	49.21%	126,557	31,557
Court Security Fund	68,954	59,752	59,885	59,671	(0.14%)	59,370	58,894
Juvenile Management Fund	1,223,873	1,183,710	1,251,996	1,234,811	4.32%	1,165,108	1,071,173
Public Safety Grants Fund	4,411	-	15,600	19,808	-	19,808	19,808
Commercial Motor Vehicles Enforcement Fund	651,337	606,314	804,619	727,307	19.96%	627,955	578,719
Confiscated Asset Fund	943,124	615,804	899,651	801,594	30.17%	446,192	422,452
Economic Development Grants Fund	1,855,596	1,835,596	2,195,336	2,195,336	19.60%	2,195,336	1,445,336
Utility Rate Review Fund	347,793	322,793	351,809	276,809	(14.25%)	51,809	51,809
General Special Revenue Fund	1,108,616	1,148,254	1,192,382	1,180,862	2.84%	1,046,762	924,931
Utility Fund	21,220,215	17,239,175	20,017,519	20,528,093	19.08%	17,488,075	16,760,850
Golf Course Fund	1,756,020	1,196,539	1,563,972	1,584,024	32.38%	1,658,274	1,736,801
Solid Waste Fund	202,100	213,025	395,809	207,963	(2.38%)	500,841	522,794
Fleet Services Fund	1,290,578	1,659,877	1,818,607	2,262,337	36.30%	2,471,954	2,132,513
Risk Management Fund	3,365,053	3,120,109	3,484,341	2,494,965	(20.04%)	2,075,307	1,767,456
Administrative Services Fund	9,210,749	4,823,589	6,367,591	3,924,861	(18.63%)	2,418,818	2,469,329
Employee Health and Disability Fund	5,923,537	5,411,287	5,664,305	4,382,117	(19.02%)	3,584,669	2,982,441
Public Improvement Districts Fund	-	-	-	-	0.00%	-	-
Total Operating Funds	<u>103,210,602</u>	<u>80,431,947</u>	<u>93,522,713</u>	<u>78,055,264</u>	<u>(2.95%)</u>	<u>59,769,509</u>	<u>57,260,915</u>
<u>Debt Service Funds</u>							
General Debt Service Fund	5,244,935	4,302,275	5,421,931	4,581,261	6.48%	4,700,261	4,818,761
Utility Debt Service Fund	1,005,725	1,564,956	1,702,943	1,721,388	10.00%	2,509,389	2,527,886
Golf Debt Service Fund	-	-	-	-	0.00%	-	-
Total Debt Service Funds	<u>6,250,660</u>	<u>5,867,231</u>	<u>7,124,874</u>	<u>6,302,649</u>	<u>7.42%</u>	<u>7,209,650</u>	<u>7,346,647</u>
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	9,035,856	6,777,356	8,067,795	2,993,300	(55.83%)	4,053,330	3,224,690
Utility Fleet Replacement Fund	1,260,715	1,215,299	1,328,273	285,479	(76.51%)	156,830	323,198
Golf Fleet Replacement Fund	366,397	133,499	461,972	115,134	(13.76%)	234,931	227,033
Total Replacement Funds	<u>10,662,968</u>	<u>8,126,154</u>	<u>9,858,040</u>	<u>3,393,913</u>	<u>(58.23%)</u>	<u>4,445,091</u>	<u>3,774,921</u>
Total Beginning Funds	<u>120,124,230</u>	<u>94,425,332</u>	<u>110,505,627</u>	<u>87,751,826</u>	<u>(7.07%)</u>	<u>71,424,250</u>	<u>68,382,483</u>

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS
(continued)**

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATE FY 2024-25	BUDGET FY 2025-26	% CHNG BUD/BUD	FORECAST FY 2026-27	FORECAST FY 2027-28
Recurring Sources of Funds							
<u>Operating Funds</u>							
General Fund	\$ 133,924,207	\$ 137,845,920	\$ 141,350,579	\$ 144,982,100	5.18%	\$ 147,727,986	\$ 152,023,099
Hotel/Motel Tax Fund	688,060	795,000	652,529	695,000	(12.58%)	715,000	715,000
Court Security Fund	77,918	75,329	82,386	83,891	11.37%	85,340	86,752
Juvenile Management Fund	126,603	125,637	141,643	141,702	12.79%	140,098	137,184
Public Safety Grants Fund	11,189	14,000	32,269	13,299	(5.01%)	14,000	14,000
Commercial Motor Vehicles Enforcement Fund	292,261	203,093	181,308	206,648	1.75%	206,965	207,284
Confiscated Asset Fund	159,649	180,000	124,372	226,000	25.56%	151,260	151,523
Economic Development Grants Fund	1,256,376	1,324,820	1,324,820	1,312,110	(0.96%)	1,311,038	1,311,038
Utility Rate Review Fund	25,000	25,000	25,000	25,000	0.00%	25,000	25,000
General Special Revenue Fund	153,779	121,093	82,193	101,900	(15.85%)	103,169	104,201
Utility Fund	59,144,981	61,407,137	63,876,243	68,262,405	11.16%	73,247,331	81,389,982
Golf Course Fund	940,020	999,314	1,115,243	1,240,035	24.09%	1,272,989	1,280,307
Solid Waste Fund	12,737,054	13,749,000	13,179,178	15,382,068	11.88%	16,051,919	16,737,790
Fleet Services Fund	4,315,975	4,133,405	4,442,253	4,481,682	8.43%	4,248,076	4,295,211
Risk Management Fund	3,342,881	3,365,224	3,351,834	3,574,035	6.20%	3,731,394	3,820,681
Administrative Services Fund	25,733,645	27,447,167	27,559,401	29,428,947	7.22%	30,094,017	30,736,501
Employee Health and Disability Fund	12,640,224	12,051,193	12,718,786	13,623,555	13.05%	14,251,405	14,899,817
Public Improvement Districts Fund	1,194,687	1,196,533	1,193,272	1,194,533	(0.17%)	1,194,533	1,194,533
Total Operating Funds	256,764,509	265,058,865	271,433,309	284,974,910	7.51%	294,571,520	309,129,903
<u>Debt Service Funds</u>							
General Debt Service Fund	31,295,626	33,035,224	32,589,304	35,545,579	7.60%	35,028,306	35,247,629
Utility Debt Service Fund	1,669,643	1,448,091	1,437,676	2,203,350	52.16%	2,187,544	2,143,906
Golf Debt Service Fund	-	352,077	352,077	351,902	(0.05%)	351,494	351,999
Total Debt Service Funds	32,965,269	34,835,392	34,379,057	38,100,831	9.37%	37,567,344	37,743,534
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	4,105,361	4,452,548	5,304,269	7,420,682	66.66%	5,920,711	6,352,368
Utility Fleet Replacement Fund	726,213	902,754	738,681	818,850	(9.29%)	841,411	914,485
Golf Fleet Replacement Fund	95,575	193,574	111,049	179,797	(7.12%)	207,102	210,346
Total Replacement Funds	4,927,149	5,548,876	6,153,999	8,419,329	51.73%	6,969,224	7,477,199
Total Recurring Sources of Funds	294,656,927	305,443,133	311,966,365	331,495,070	8.53%	339,108,088	354,350,636

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS
(continued)**

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATE FY 2024-25	BUDGET FY 2025-26	% CHNG BUD/BUD	FORECAST FY 2026-27	FORECAST FY 2027-28
Recurring Uses of Funds							
<u>Operating Funds</u>							
General Fund	\$ 130,345,567	\$ 137,845,920	\$ 138,323,209	\$ 144,982,100	5.18%	\$ 147,727,986	\$ 152,023,099
Hotel/Motel Tax Fund	878,394	1,030,000	1,044,294	1,195,000	16.02%	1,210,000	1,226,200
Court Security Fund	86,987	87,679	82,600	84,192	(3.98%)	85,816	87,472
Juvenile Management Fund	98,480	370,697	158,828	211,405	(42.97%)	234,033	236,714
Public Safety Grants Fund	-	14,000	28,061	13,299	(5.01%)	14,000	14,000
Commercial Motor Vehicles Enforcement Fund	138,979	131,151	258,620	306,000	133.32%	256,200	256,200
Confiscated Asset Fund	203,122	645,000	222,429	581,402	(9.86%)	175,000	200,000
Economic Development Grants Fund	1,002,562	1,324,820	1,324,820	1,312,110	(0.96%)	1,311,038	1,311,038
Utility Rate Review Fund	20,984	322,793	100,000	250,000	(22.55%)	25,000	25,000
General Special Revenue Fund	70,013	243,500	93,713	236,000	(3.08%)	225,000	225,000
Utility Fund	52,447,677	57,522,861	58,232,069	64,229,361	11.66%	67,974,556	73,923,195
Golf Course Fund	232,068	679,851	595,191	665,785	(2.07%)	694,462	700,415
Solid Waste Fund	11,578,858	12,191,005	12,342,024	14,019,190	15.00%	14,615,966	15,233,730
Fleet Services Fund	3,787,946	4,117,070	3,998,523	4,272,065	3.76%	4,587,517	4,676,525
Risk Management Fund	3,223,593	3,790,314	4,341,210	3,993,693	5.37%	4,039,245	4,086,094
Administrative Services Fund	24,904,302	27,447,167	27,434,475	29,428,947	7.22%	30,043,506	30,576,865
Employee Health and Disability Fund	12,899,456	12,571,453	14,000,974	14,421,003	14.71%	14,853,633	15,299,242
Public Improvement Districts Fund	1,194,687	1,196,533	1,193,272	1,194,533	(0.17%)	1,194,533	1,194,533
Total Operating Funds	243,113,675	261,531,814	263,774,312	281,396,085	7.60%	289,267,491	301,295,322
<u>Debt Service Funds</u>							
General Debt Service Fund	31,118,630	32,914,224	33,429,974	35,426,579	7.63%	34,909,806	35,129,129
Utility Debt Service Fund	972,425	1,419,931	1,419,231	1,415,350	(0.32%)	2,169,047	2,173,994
Golf Debt Service Fund	-	352,077	352,077	351,902	(0.05%)	351,494	351,999
Total Debt Service Funds	32,091,055	34,686,232	35,201,282	37,193,831	7.23%	37,430,347	37,655,122
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	5,073,422	3,815,308	10,378,764	6,360,652	66.71%	6,749,351	6,217,192
Utility Fleet Replacement Fund	658,655	1,891,899	1,781,475	947,499	(49.92%)	675,043	891,477
Golf Fleet Replacement Fund	-	300,000	457,887	60,000	(80.00%)	215,000	130,000
Total Replacement Funds	5,732,077	6,007,207	12,618,126	7,368,151	22.66%	7,639,394	7,238,669
Total Recurring Uses of Funds	280,936,807	302,225,254	311,593,720	325,958,067	7.85%	334,337,232	346,189,113

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS
(continued)**

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATE FY 2024-25	BUDGET FY 2025-26	% CHNG BUD/BUD	FORECAST FY 2026-27	FORECAST FY 2027-28
Non-recurring "One-time" Sources of Funds							
<u>Operating Funds</u>							
General Fund	\$ 18,583,539	\$ 12,600,277	\$ 17,485,458	\$ 11,683,554	(7.28%)	\$ 11,917,307	\$ 12,155,653
Hotel/Motel Tax Fund	270,000	135,000	300,000	300,000	122.22%	400,000	480,000
Court Security Fund	-	-	-	-	0.00%	-	-
Juvenile Management Fund	-	-	-	-	0.00%	-	-
Public Safety Grants Fund	-	-	-	-	0.00%	-	-
Commercial Motor Vehicles Enforcement Fund	-	-	-	-	0.00%	-	-
Confiscated Asset Fund	-	-	-	-	0.00%	-	-
Economic Development Grants Fund	85,926	622,959	706,508	522,180	(16.18%)	-	-
Utility Rate Review Fund	-	-	-	-	0.00%	-	-
General Special Revenue Fund	-	-	-	-	0.00%	-	-
Utility Fund	-	-	-	-	0.00%	-	-
Golf Course Fund	-	-	-	-	0.00%	-	-
Solid Waste Fund	-	-	510,800	330,000	0.00%	-	-
Fleet Services Fund	-	-	-	-	0.00%	-	-
Risk Management Fund	-	-	-	-	0.00%	-	-
Administrative Services Fund	-	-	-	-	0.00%	-	-
Employee Health and Disability Fund	-	-	-	-	0.00%	-	-
Public Improvement Districts Fund	-	-	-	-	0.00%	-	-
Total Operating Funds	18,939,465	13,358,236	19,002,766	12,835,734	(3.91%)	12,317,307	12,635,653
<u>Debt Service Funds</u>							
General Debt Service Fund	-	-	-	-	0.00%	-	-
Utility Debt Service Fund	-	-	-	-	0.00%	-	-
Golf Debt Service Fund	-	-	-	-	0.00%	-	-
Total Debt Service Funds	-	-	-	-	0.00%	-	-
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Utility Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Golf Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Total Replacement Funds	-	-	-	-	0.00%	-	-
Total Non-recurring "One-time" Sources of Funds	18,939,465	13,358,236	19,002,766	12,835,734	(3.91%)	12,317,307	12,635,653

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS
(continued)**

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATE FY 2024-25	BUDGET FY 2025-26	% CHNG BUD/BUD	FORECAST FY 2026-27	FORECAST FY 2027-28
Non-recurring "One-time"							
Uses of Funds							
<u>Operating Funds</u>							
General Fund	\$ 28,841,200	\$ 30,861,300	\$ 31,685,649	\$ 23,699,029	(23.21%)	\$ 11,465,928	\$ 11,449,605
Hotel/Motel Tax Fund	-	-	-	-	-	-	-
Court Security Fund	-	-	-	-	0.00%	-	-
Juvenile Management Fund	-	-	-	-	0.00%	-	-
Public Safety Grants Fund	-	-	-	-	0.00%	-	-
Commercial Motor Vehicles Enforcement Fund	-	-	-	-	0.00%	-	-
Confiscated Asset Fund	-	-	-	-	0.00%	-	-
Economic Development Grants Fund	-	1,722,959	706,508	522,180	(69.69%)	750,000	-
Utility Rate Review Fund	-	-	-	-	0.00%	-	-
General Special Revenue Fund	-	-	-	-	0.00%	-	-
Utility Fund	7,900,000	5,133,600	5,133,600	7,073,062	37.78%	6,000,000	6,000,000
Golf Course Fund	900,000	500,000	500,000	500,000	0.00%	500,000	500,000
Solid Waste Fund	964,487	1,485,000	1,535,800	1,400,000	(5.72%)	1,414,000	1,428,140
Fleet Services Fund	-	-	-	-	0.00%	-	-
Risk Management Fund	-	-	-	-	0.00%	-	-
Administrative Services Fund	3,672,501	2,567,657	2,567,657	1,506,043	(41.35%)	-	115,798
Employee Health and Disability Fund	-	-	-	-	0.00%	-	-
Public Improvement Districts Fund	-	-	-	-	0.00%	-	-
Total Operating Funds	42,278,188	42,270,516	42,129,214	34,700,314	(17.91%)	20,129,928	19,493,543
<u>Debt Service Funds</u>							
General Debt Service Fund	-	-	-	-	0.00%	-	-
Utility Debt Service Fund	-	-	-	-	0.00%	-	-
Golf Debt Service Fund	-	-	-	-	0.00%	-	-
Total Debt Service Funds	-	-	-	-	0.00%	-	-
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Utility Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Golf Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Total Replacement Funds	-	-	-	-	100.00%	-	-
Non-recurring "One-time"							
Uses of Funds	42,278,188	42,270,516	42,129,214	34,700,314	(17.91%)	20,129,928	19,493,543

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS
(continued)**

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATE FY 2024-25	BUDGET FY 2025-26	% CHNG BUD/BUD	FORECAST FY 2026-27	FORECAST FY 2027-28
Additional recurring sources or reductions in uses needed to maintain Target Fund Balance							
<u>Operating Funds</u>							
General Fund	\$ -	-	\$ -	\$ -	0.00%	\$ -	\$ -
Hotel/Motel Tax Fund	-	-	-	-	0.00%	-	-
Court Security Fund	-	-	-	-	0.00%	-	-
Juvenile Management Fund	-	-	-	-	0.00%	-	-
Public Safety Grants Fund	-	-	-	-	0.00%	-	-
Commercial Motor Vehicles Enforcement Fund	-	-	-	-	0.00%	-	-
Confiscated Asset Fund	-	-	-	-	0.00%	-	-
Economic Development Grants Fund	-	-	-	-	0.00%	-	-
Utility Rate Review Fund	-	-	-	-	0.00%	-	-
General Special Revenue Fund	-	-	-	-	0.00%	-	-
Utility Fund	-	-	-	-	0.00%	-	-
Golf Course Fund	-	-	-	-	0.00%	-	-
Solid Waste Fund	-	-	-	-	0.00%	-	-
Fleet Services Fund	-	-	-	-	0.00%	-	-
Risk Management Fund	-	-	-	-	0.00%	-	-
Administrative Services Fund	-	-	-	-	0.00%	-	-
Employee Health and Disability Fund	-	-	-	-	0.00%	-	-
Public Improvement Districts Fund	-	-	-	-	0.00%	-	-
Total Operating Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>	<u>-</u>
<u>Debt Service Funds</u>							
General Debt Service Fund	-	-	-	-	0.00%	-	-
Utility Debt Service Fund	-	-	-	-	0.00%	-	-
Golf Debt Service Fund	-	-	-	-	0.00%	-	-
Total Debt Service Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>	<u>-</u>
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Utility Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Golf Fleet Replacement Fund	-	-	-	-	0.00%	-	-
Total Replacement Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Additional sources or reductions in uses needed to Maintain Target Fund Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	<u>-</u>	<u>-</u>

**COMBINED FUNDS
OPERATING, DEBT SERVICE AND
FLEET REPLACEMENT FUNDS
(concluded)**

	ACTUAL FY 2023-24	BUDGET FY 2024-25	ESTIMATE FY 2024-25	BUDGET FY 2025-26	% CHNG BUD/BUD	FORECAST FY 2026-27	FORECAST FY 2027-28
Ending Fund Balance							
<u>Operating Funds</u>							
General Fund	47,020,969	22,516,250	35,848,149	23,832,674	5.85%	24,284,052	24,990,100
Hotel/Motel Tax Fund	418,322	118,850	326,557	126,557	6.48%	31,557	357
Court Security Fund	59,885	47,403	59,671	59,370	25.25%	58,894	58,174
Juvenile Management Fund	1,251,996	938,650	1,234,811	1,165,108	24.13%	1,071,173	971,643
Public Safety Grants Fund	15,600	-	19,808	19,808	0.00%	19,808	19,808
Commercial Motor Vehicles Enforcement Fund	804,619	678,256	727,307	627,955	(7.42%)	578,719	529,804
Confiscated Asset Fund	899,651	150,804	801,594	446,192	195.88%	422,452	373,974
Economic Development Grants Fund	2,195,336	735,596	2,195,336	2,195,336	198%	1,445,336	1,445,336
Utility Rate Review Fund	351,809	25,000	276,809	51,809	107.24%	51,809	51,809
General Special Revenue Fund	1,192,382	1,025,847	1,180,862	1,046,762	2.04%	924,931	804,132
Utility Fund	20,017,519	15,989,851	20,528,093	17,488,075	9.37%	16,760,850	18,227,637
Golf Course Fund	1,563,972	1,016,002	1,584,024	1,658,274	63.22%	1,736,801	1,816,693
Solid Waste Fund	395,809	286,020	207,963	500,841	75.11%	522,794	598,714
Fleet Services Fund	1,818,607	1,676,212	2,262,337	2,471,954	47.47%	2,132,513	1,751,199
Risk Management Fund	3,484,341	2,695,019	2,494,965	2,075,307	(22.99%)	1,767,456	1,502,043
Administrative Services Fund	6,367,591	2,255,932	3,924,861	2,418,818	7.22%	2,469,329	2,513,167
Employee Health and Disability Fund	5,664,305	4,891,027	4,382,117	3,584,669	(26.71%)	2,982,441	2,583,016
Public Improvement Districts Fund	-	-	-	-	0.00%	-	-
Total Operating Funds	93,522,713	55,046,719	78,055,264	59,769,509	8.58%	57,260,915	58,237,606
<u>Debt Service Funds</u>							
General Debt Service Fund	5,421,931	4,423,275	4,581,261	4,700,261	6.26%	4,818,761	4,937,261
Utility Debt Service Fund	1,702,943	1,593,116	1,721,388	2,509,389	57.51%	2,527,886	2,497,798
Golf Debt Service Fund	-	-	-	-	0%	-	-
Total Debt Service Funds	7,124,874	6,016,391	6,302,649	7,209,650	19.83%	7,346,647	7,435,059
<u>Fleet Replacement Funds</u>							
General Fleet Replacement Fund	8,067,795	7,414,596	2,993,300	4,053,330	(45.33%)	3,224,690	3,359,866
Utility Fleet Replacement Fund	1,328,273	226,154	285,479	156,830	(30.65%)	323,198	346,206
Golf Fleet Replacement Fund	461,972	27,073	115,134	234,931	767.77%	227,033	307,379
Total Replacement Funds	9,858,040	7,667,823	3,393,913	4,445,091	(42.03%)	3,774,921	4,013,451
Total Ending Fund Balances	\$ 110,505,627	\$ 68,730,933	\$ 87,751,826	\$ 71,424,250	3.92%	\$ 68,382,483	\$ 69,686,116

**COMBINED FUNDS
CAPITAL PROJECTS FUNDS
FISCAL YEAR 2026**

Unbudgeted Resources:

General and Public Safety Capital	\$	29,577,633
Community Development		11,287,308
Parks		14,409,023
Streets		49,749,990
Drainage		3,447,895
Traffic		810,708
Tax Increment Reinvestment Zone		2,480,142
Utility		21,104,767
Golf Course		512,971
		<u>133,380,437</u>

Additional Projects: *

General and Public Safety Capital	29,577,633
Community Development	11,287,308
Parks	14,409,023
Streets	49,749,990
Drainage	3,447,895
Traffic	810,708
Tax Increment Reinvestment Zone	2,480,142
Utility	21,104,767
Golf Course	512,971
	<u>133,380,437</u>

Projected Remaining Unobligated Fund Balances:

General and Public Safety Capital	-
Community Development	-
Parks	-
Streets	-
Drainage	-
Traffic	-
Tax Increment Reinvestment Zone	-
Utility	-
Golf Course	-
	<u>\$ -</u>

* Includes contingency funds in each of the project categories

Personnel Schedule

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	Variance
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
	FTE	FTE	FTE	FTE	FTE	FTE	FTE
<u>GENERAL FUND</u>							
<u>Public Safety</u>							
Police Management Services (201001)	84.000	106.000	103.000	105.000	104.000	109.000	5.000
Police Operations (203001)	116.000	99.000	100.000	100.000	103.000	100.000	(3.000)
Police - Detention	30.500	30.500	30.500	24.500	24.500	24.000	(0.500)
Office of Emergency Management	-	3.000	6.000	6.000	6.000	6.000	-
Fire Operations (232001)	159.000	162.000	162.000	162.000	163.000	157.000	(6.000)
Fire Support Services	16.500	15.000	15.000	15.000	17.000	20.000	3.000
Municipal Court (141001)	16.500	16.500	16.500	16.500	16.500	16.500	-
Environmental Services (261001)	21.500	21.500	22.500	23.000	24.000	24.000	-
Animal Services (263001)	11.000	11.000	11.000	11.000	11.000	12.000	1.000
Total Public Safety	455.000	464.500	466.500	463.000	469.000	468.500	(0.500)
<u>Culture & Leisure</u>							
Library (321001)	37.500	38.000	38.500	38.500	38.500	38.500	-
Parks & Recreation Admin. (352001)	4.000	4.000	4.000	5.000	5.000	5.000	-
Rosemeade Recreation Center	1.000	1.000	1.000	1.000	1.000	1.000	-
Senior Center	1.000	1.000	1.000	1.000	1.000	1.000	-
A.W. Perry Museum	1.000	1.000	1.000	1.000	1.000	1.000	-
Recreation (354001)	14.000	12.000	19.750	19.750	19.750	20.750	1.000
Parks Operations	61.000	60.000	60.750	60.750	60.750	60.750	-
Total Cultural & Recreational	119.500	117.000	126.000	127.000	127.000	128.000	1.000
<u>Development</u>							
Transportation Engineering	7.000	5.000	4.000	4.000	4.000	4.000	-
Civil Engineering	9.500	6.000	6.000	6.000	6.000	7.000	1.000
CIP Engineering	5.000	9.000	10.000	10.000	10.000	9.000	(1.000)
Traffic Operations (404001)	15.000	15.000	15.000	15.000	15.000	15.000	-
Streets (402001)	28.000	28.300	23.300	23.300	23.300	22.300	(1.000)
Special Operations (403001)	9.000	9.000	7.000	7.000	7.000	7.000	-
Public Works Administration (401001)	8.000	8.000	6.000	5.000	6.000	5.000	(1.000)
Outside Contracts	-	-	4.000	5.000	4.000	5.000	1.000
Building Inspection (441001)	23.000	23.000	23.000	24.000	24.000	23.000	(1.000)
Planning	4.000	4.000	4.000	4.000	4.000	4.000	-
Economic Development (421001)	2.000	2.000	2.000	2.000	3.000	4.000	1.000
Total Development	110.500	109.300	104.300	105.300	106.300	105.300	(1.000)
Total General Fund	685.000	690.800	696.800	695.300	702.300	701.800	(0.500)
<u>UTILITY FUND</u>							
Water Production (405001)	15.000	15.000	15.000	15.000	15.000	15.000	-
Water Distribution (405002)	15.000	19.000	16.000	16.000	16.000	16.000	-
Wastewater Collection (405003)	10.000	10.000	10.000	10.000	9.000	9.000	-
Meter Repair Services	12.000	12.000	4.000	4.000	4.000	4.000	-
Meter Reader Services	-	-	8.000	8.000	9.000	8.000	(1.000)
Water Concrete Replacement (405005)	12.000	7.700	9.700	9.700	9.700	10.700	1.000
Total Utility Fund	64.000	63.700	62.700	62.700	62.700	62.700	-
<u>FLEET SERVICES FUND</u>							
Fleet Services (571001)	0.800	0.800	1.800	1.800	1.800	2.800	-
<u>RISK SERVICES FUND</u>							
Risk Management (142001)	1.000	1.000	1.000	1.000	1.500	1.500	0.500
<u>ADMINISTRATIVE SERVICES FUND</u>							
<u>General Government</u>							
City Manager's Office (102001)	7.000	7.000	6.000	8.000	6.000	8.000	2.000
Resolution Center	13.000	16.000	18.000	17.000	18.000	18.000	-
Managed Competition & Strategic Planning	3.000	3.000	3.000	3.000	3.000	3.000	-
Marketing Services (171001)	6.000	6.000	9.000	9.000	9.000	9.000	-
City Attorney (121001)	9.000	9.000	12.000	9.000	11.000	8.000	(3.000)
Total General Government	38.000	41.000	48.000	46.000	47.000	46.000	(1.000)
<u>Administration</u>							
Finance Administration	4.500	4.500	4.500	4.500	4.000	4.000	-
Budget & Management Analysis	3.000	3.000	3.000	3.000	4.000	4.000	-
Accounting	8.500	8.500	8.500	8.500	8.000	10.000	2.000
Purchasing	3.000	3.000	3.000	3.000	4.000	4.000	-
General Services	1.000	1.000	1.000	1.000	1.000	1.000	-
Utility Customer Service	9.000	9.000	9.000	10.000	11.000	12.000	1.000
Information Technology	32.000	35.000	35.000	35.000	34.000	34.000	-
Workforce Services	8.000	8.000	8.000	8.000	8.000	7.500	(0.500)
Facility Maintenance	8.200	8.200	9.200	9.200	11.200	11.200	-
Total Administration	77.200	80.200	81.200	82.200	85.200	87.700	2.500
Total Administrative Services Fund	115.200	121.200	129.200	128.200	132.200	133.700	1.500
<u>SPECIAL REVENUE FUNDS</u>							
Special Revenue Funds	3.000	3.000	3.000	3.000	3.000	3.000	-
<u>CAPITAL PROJECTS FUNDS</u>							
Capital Projects Fund	5.000	7.000	8.000	8.000	8.000	8.000	-
CITY TOTAL	874.000	887.500	902.500	900.000	911.000	913.500	1.500